

Target No.	Output	Performance Measure or Indicator	2025-26 Annual Target	Q2 Target	Actual Achievement	Reason for underachievement	Corrective Action
STRATEGIC MARKET ACCESS: EXPORTS FOR GLOBAL MARKETS							
CONTRIBUTE TO TRADE FACILITATION THAT RESULTS IN JOB CREATION							
1	Facilitation of exports and cross border investments	Gross Written Premium	R400m	R200m	R1,4m	There was one new policy incepting during the quarter.	It is expected that the Total MozLNG and Yellow Equipment written premiums will come into effect this year. This would be more than R3 billion and would see the target achieved for the year.
WORKFORCE READINESS AND SKILLS FOR THE ECONOMY; AND MARKET CONCENTRATION AND ECONOMIC INCLUSION							
ENHANCE TRANSFORMATION							
2	Maintain B-BBEE Score	B-BBEE Level	Level 1	N/A	The B-BBEE verification is expected to be finalised in July/August 2026.	N/A	N/A
RED TAPE REDUCTION							
IMPROVE BUSINESS PROCESSES AND SYSTEMS							
3	Automation of business processes	% of business processes automated	20% of business processes automated (new business automation plan)	N/A	No business processes signed off by end-users yet during the year.	N/A	N/A
BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE							
EMBED RISK MANAGEMENT PRACTICES							
4	Embed risk management practices	No breaches on risk appetite limits (from 1 April 2022)	No breaches on risk appetite limits (from 1 April 2022)	No breaches on risk appetite limits (from 1 April 2022)	No breaches	N/A	N/A
ENHANCE FINANCIAL SUSTAINABILITY							
5	Increase in capital base	% increase in equity (excluding foreign exchange movements and related tax)	5% increase in equity	N/A	For the period ended 30 September 2025, the equity excluding foreign exchange movements and related tax increased by 11.6%.	N/A	N/A
6	Achieving a tax-exempt status for ECIC	Tax-exempt status for ECIC	Tax-exempt status for ECIC	N/A	The Study Report is expected to be submitted to the dtic in Q3.	N/A	N/A

7	Track the operating cost base of underwriting activities	Operating cost base of underwriting activities	Operating cost below R140 million	N/A	For the period ended 30 September 2025, the operational costs for the underwriting business amounted to R73.2 million.	N/A	N/A
STAKEHOLDER AND CUSTOMER ENGAGEMENT							
8	Improve employee engagement and organisational culture	Employee Engagement Score	Employee Engagement Score of 70%	N/A	The survey is due to be completed in Q4.	N/A	N/A
ENHANCE CORPORATE GOVERNANCE							
9	Effective governance and internal control measures	Clean audit with no repeat findings and no more than 3 new findings on the BAC Report (judgmental differences not taken into account)	Clean audit with no repeat findings and no more than 3 new findings on the BAC Report (judgmental differences not taken into account)	N/A	The external audit is expected to be finalised in July 2026.	N/A	N/A