

Target No.	Output	Performance Measure or Indicator	2025-26 Annual Target	Q3 Target	Actual Achievement	Reason for underachievement	Corrective Action
STRATEGIC MARKET ACCESS: EXPORTS FOR GLOBAL MARKETS							
CONTRIBUTE TO TRADE FACILITATION THAT RESULTS IN JOB CREATION							
1	Facilitation of exports and cross border investments	Gross Written Premium	R400m	R300m	R29m	Anticipated premium for MozLNG still to be written. The target is likely to be met in Q4 .	ECIC still expects a to underwrite a Gross Written Premium amount more than R3 billion. The three targeted projects are finalizing the ticking off of the conditions precedent.
WORKFORCE READINESS AND SKILLS FOR THE ECONOMY; AND MARKET CONCENTRATION AND ECONOMIC INCLUSION							
ENHANCE TRANSFORMATION							
2	Maintain B-BBEE Score	B-BBEE Level	Level 1	N/A	The B-BBEE verification is expected to be finalised in July/August 2026.	N/A	N/A
RED TAPE REDUCTION							
IMPROVE BUSINESS PROCESSES AND SYSTEMS							
3	Automation of business processes	% of business processes automated	20% of business processes automated (new business automation plan)	N/A	No business processes signed off by end-users yet during the year.	N/A	N/A
BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE							
EMBED RISK MANAGEMENT PRACTICES							
4	Embed risk management practices	No breaches on risk appetite limits over the 5-year period	No breaches on risk appetite limits (from 1 April 2022)	No breaches on risk appetite limits (from 1 April 2022)	No breaches	N/A	N/A
ENHANCE FINANCIAL SUSTAINABILITY							
5	Increase in capital base	% increase in equity (excluding foreign exchange movements and related tax)	5% increase in equity	N/A	For the period ended 31 December 2025, the equity excluding foreign exchange movements and related tax increased by 10.14% which is above the annual target of 5% largely due to the significant investment income generated.	N/A	N/A
6	Achieving a tax-exempt status for ECIC	Tax-exempt status for ECIC	Tax-exempt status for ECIC	N/A	The Study Report was submitted to the dtic on 31 October 2025.	N/A	N/A
7	Track the operating cost base of underwriting activities	Operating cost base of underwriting activities	Operating cost below R140 million	N/A	For the period ended 31 December 2025, the operational costs for the underwriting business amounted to R112.4 million against the annual targeted ceiling of R140 million.	N/A	N/A
STAKEHOLDER AND CUSTOMER ENGAGEMENT							
8	Improve employee engagement and organisational culture	Employee Engagement Score	Employee Engagement Score of 70%	N/A	The survey is due to be completed in Q4.	N/A	N/A
ENHANCE CORPORATE GOVERNANCE							

9	Effective governance and internal control measures	Clean audit with no repeat findings and no more than 3 new findings on the BAC Report (judgmental differences not considered)	Clean audit with no repeat findings and no more than 3 new findings on the BAC Report (judgmental differences not considered)	N/A	The external audit is expected to be finalised in July 2026.	N/A	N/A
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